

AGENDA

Tuesday 11 November 2025
FINANCE AND RESOURCES COMMITTEE

A meeting of the Finance and Resources Committee will be held on **Tuesday 11 November 2025 at 10:00 hrs in room 209 Sutherland Building, City Campus West.**

All Items on this Agenda are Confidential

Item		To	Code	Lead
Strategic and Policy Items				
1. Introductions				
i.	Declarations of Interest	Note	Oral Report	H Fairfoul/G Bailes
ii.	Vice-Chancellor's Horizon Scanning	Note	Oral Report	Prof A Long
2. Financial Planning and Improvement				
i.	Student Recruitment 2025/26	Note	FR25/19 Presentation	H Bower
ii.	Annual Report and Financial Statements 2024/25	Endorse	FR25/20	L Mayfield
iii.	Draft OfS Annual Finance Return	Endorse	FR25/21	L Mayfield
iv.	Finance Monthly Report: P2 2025/26	Note	FR25/22	L Mayfield
v.	Medium Term Financial Plan (including Income Diversification Plan update)	Consider	FR25/23	Prof T Lawson/ L Mayfield
vi.	Students' Union Financial Performance P1 2025/26*	Note	FR25/24	
3. Capital, Estates and Contracts				
i.	Value for Money Annual Report 2024/25	Consider	FR25/25	L Mayfield
ii.	Contracts Update	Approve	FR25/26	L Mayfield
4. Policy Regulations and Projects				
i.	Modern Slavery Statement 2024/25	Endorse	FR25/27	G Bailes
ii.	Annual Report of Finance and Resources Committee	Approve	FR25/28	H Fairfoul/ G Bailes
5. Constitutional and Administrative Items				
i.	22 September 2025 Finance and Resources Committee Meeting			H Fairfoul
	➤ Summary Minutes	Confirm	FR25/29	
	➤ Confidential Minutes	Confirm	FR25/30	
iii.	Matters Arising/ Summary Action List	Note	FR25/31	G Bailes
iv.	Committee Agenda Plan	Note	FR25/32	G Bailes
v.	Strategic Risk Dashboard	Note	FR25/33	G Bailes

FINANCE AND RESOURCES COMMITTEE MEETING CLOSE

Items marked '' will be taken as read without discussion at the meeting, unless a request to open the item is made in advance to the Chair.*