

AGENDA

Thursday 18 June 2026

FINANCE AND RESOURCES COMMITTEE

A meeting of the Finance and Resources Committee will be held on **Thursday 18 June 2026 at 10:00 hrs in room 209 Sutherland Building, City Campus West.**

All Items on this Agenda are Confidential

Item		To	Code	Lead
Strategic and Policy Items				
1. Introductions				
i.	Declarations of Interest	Note	Oral Report	H Fairfoul/ G Bailes
ii.	Vice-Chancellor's Horizon Scanning	Note	Oral Report	Prof A Long
2. Financial Planning and Improvement				
i.	Student Recruitment 2026/27	Consider	Presentation	H Bower
ii.	Planning and Budget Proposals 2026/27	Endorse	FR25/65 and Presentation	Prof A Long/ L Mayfield
iii.	Pensions Update - Total Reward Approach for Academic Colleagues	Endorse	FR25/66	J Embley
iv.	Finance Monthly Report: P9 2025/26	Consider	FR25/68 Presentation	L Mayfield
v.	Centre for Writing and Publishing	Consider	FR25/69	D Monnery/ Prof L Gibson
vii.	Quarterly Student Experience and Learning Outcomes (Analysis of Withdrawals)	Consider	FR25/71	Dr H Robson
viii.	Students' Union Financial Performance P9 2025/26*	Note	FR25/72	
3. Capital, Estates and Contracts				
i.	Contracts Update	Endorse	FR25/73	L Mayfield
4. IT and Digital				
i.	Digital Masterplan	Consider	FR25/74	Dr S Corbett
5. Constitutional and Administrative Items				
i.	Annual Evaluation of Committee Effectiveness	Endorse	FR25/75	H Fairfoul
ii.	24 March 2026 Finance and Resources Committee Meeting			H Fairfoul
	➤ Summary Minutes	Confirm	FR25/76	
	➤ Confidential Minutes	Confirm	FR25/77	
iii.	28 May 2026 Special Budget Meeting Confidential Minutes	Confirm	FR25/78	H Fairfoul
iv.	Matters Arising/ Summary Action List	Note	FR25/79	G Bailes
v.	Committee Agenda Plan	Note	FR25/80	G Bailes
vi.	Strategic Risk Dashboard	Note	FR25/81	G Bailes

FINANCE AND RESOURCES COMMITTEE MEETING CLOSE

**Items marked “*” will be taken as read without discussion at the meeting, unless a request to open the item is made in advance to the Chair.*