

AGENDA

Monday 22 September 2025
FINANCE AND RESOURCES COMMITTEE

A meeting of the Finance and Resources Committee will be held on **Monday 22 September 2025 at 13:00 hrs in room 209 Sutherland Building, City Campus West.**

All Items on this Agenda are Confidential

Item		To	Code	Lead
Strategic and Policy Items				
1. Introductions				
i.	Declarations of Interest	Note	Oral Report	H Fairfoul/G Bailes
ii.	Vice-Chancellor's Horizon Scanning	Note	Oral Report	Prof A Long
2. Core Financial Performance and Planning				
i.	Student Recruitment 2025/26	Note	FR25/01 & Presentation	H Bower
ii.	Tuition Fees, Scholarships, Bursaries and Discounts 2026/27	Approve	FR25/02	H Bower
iii.	Estates Delivery Plan	Endorse	FR25/03	L Mayfield
iv.	Impact of Cost Savings and Efficiencies	Consider	FR25/04	Prof T Lawson
v.	Finance Monthly Report: P12 2024/25 (including Annual Approvals Summary)	Note	FR25/05	L Mayfield
vi.	Financial Regulations Levels and Limits – Proposed Changes	Approve	FR25/06	L Mayfield
3. Policy/Regulation/Projects				
i.	Treasury Management Annual Report	Approve	FR25/07	L Mayfield
ii.	Contracts Summary	Approve	FR25/08	L Mayfield
iii.	Transfer of Norman Managed Services into Northumbria University Digital Services Ltd	Approve	FR25/09	Dr S Corbett
iv.	Apprenticeship Subcontracting Rationale	Approve	FR25/10	Prof G Wynn
v.	Draft Annual Report of Finance and Resources Committee	Consider	FR25/11	H Fairfoul/ G Bailes
vi.	Students' Union Financial Performance P12 2024/25*	Note	FR25/12	
4. Constitutional and Administrative Items				
i.	12 June 2025 Finance and Resources Committee Meeting			H Fairfoul
	➤ Summary Minutes	Confirm	FR25/13	
	➤ Confidential Minutes	Confirm	FR25/14	
ii.	Written Resolutions			H Fairfoul
	➤ Oracle Contract Renewal	Confirm	FR25/15	
iii.	Matters Arising/ Summary Action List	Note	FR25/16	G Bailes
iv.	Committee Agenda Plan	Note	FR25/17	G Bailes
v.	Strategic Risk Dashboard	Note	FR25/18	G Bailes

FINANCE AND RESOURCES COMMITTEE MEETING CLOSE

**Items marked “*” will be taken as read without discussion at the meeting, unless a request to open the item is made in advance to the Chair.*