

AGENDA

Monday 2 February 2026

FINANCE AND RESOURCES COMMITTEE

A meeting of the Finance and Resources Committee will be held on **Monday 2 February 2026** at **13:00 hrs** in room **209 Sutherland Building, City Campus West**.

All Items on this Agenda are Confidential

Item		To	Code	Lead
Strategic and Policy Items				
1. Introductions				
i.	Declarations of Interest	Note	Oral Report	H Fairfoul/ G Bailes
ii.	Vice-Chancellor's Horizon Scanning	Note	Oral Report	Prof A Long
2. Financial Planning and Improvement				
i.	Student Recruitment 2025/26	Note	FR25/36 Presentation	H Bower
ii.	Finance Monthly Report: P5 2025/26	Note	FR25/37	L Mayfield
iii.	Medium Term Financial Plan	Consider	FR25/38	Prof T Lawson/ L Mayfield
iv.	Students' Union Financial Performance a) P5 2025/26 b) Year-end Accounts 2024/25	Note	FR25/39	N Sweby
3. Capital, Estates and Contracts				
i.	Estates Delivery Plan	Consider	FR25/40	L Mayfield
ii.	Lipman Redevelopment	Approve	FR25/41	L Mayfield
4. Policy Regulations and Projects				
i.	Digital Masterplan Update	Consider	FR25/42	Dr S Corbett
ii.	NU People and Finance Roadmap	Consider	FR25/43	L Mayfield/ V Peterson
iii.	Travel and Expenses Policy and Code of Practice	Approve	FR25/44	L Mayfield
5. Constitutional and Administrative Items				
i.	11 November 2025 Finance and Resources Committee Meeting			H Fairfoul
	➤ Summary Minutes	Confirm	FR25/45	
	➤ Confidential Minutes	Confirm	FR25/46	
ii.	20 November 2025 Finance and Resources Committee Special Meeting (OfS Return) Confidential Minutes	Confirm	FR25/47	H Fairfoul
iii.	Matters Arising/ Summary Action List	Note	FR25/48	G Bailes
iv.	Committee Agenda Plan	Note	FR25/49	G Bailes
v.	Strategic Risk Dashboard	Note	FR25/50	G Bailes

FINANCE AND RESOURCES COMMITTEE MEETING CLOSE

Items marked "" will be taken as read without discussion at the meeting, unless a request to open the item is made in advance to the Chair.*