AGENDA

Northumbria University NEWCASTLE

Thursday 1 October 2026
FINANCE AND RESOURCES COMMITTEE

A meeting of the Finance and Resources Committee will be held on **Thursday 1 October** at **10:00 hrs in room 209 Sutherland Building, City Campus West.**

All Items on this Agenda are Confidential

Item		To	Code	Lead
Strategic and Policy Items				
1. Introductions				
i.	Declarations of Interest	Note	Oral Report	H Fairfoul/ G Lawson
ii.	Vice-Chancellor's Horizon Scanning	Note	Oral Report	Prof A Long
2. Financial Planning and Improvement				
i.	Student Recruitment 2026/27	Consider	FR26/01 & Presentation	H Bower
ii.	Tuition Fees, Scholarships, Bursaries and Discounts 2027/28	Approve	FR26/02	H Bower
iii.	Medium Term Financial Plan	Note	FR26/03	L Mayfield
iv.	Finance Monthly Report: P12 2025/26 (including Annual Approvals Summary)	Note	FR26/04	L Mayfield
v.	Updated Financial Regulations	Approve	FR26/05	L Mayfield
vi.	Treasury Management Annual Report	Approve	FR26/06	L Mayfield
vii.	Students' Union Financial Performance P12 2025/26*	Note	FR26/07	
3. Capital, Estates and Contracts				
i.	Estates Delivery Plan Update	Consider	FR26/08	L Mayfield
ii.	Contracts Summary	TBC	FR26/09	L Mayfield
iii.	Apprenticeship Subcontracting Rationale	Approve	FR26/10	Prof G Finn
iv.	Modern Slavery Statement 2025/26	Endorse	FR26/11	G Lawson/ B Lenney
v.	Draft Annual Report of Finance and Resources Committee	Consider	FR26/12	H Fairfoul/ G Lawson
4. Constitutional and Administrative Items				
i.	18 June 2026 Finance and Resources Committee Meeting			H Fairfoul
	➢ Summary Minutes	Confirm	FR26/13	
	➢ Confidential Minutes	Confirm	FR26/14	
	➢ Reserved Minutes	Confirm	FR26/15	
ii.	Matters Arising/ Summary Action List	Note	FR26/16	G Lawson
iii.	Committee Agenda Plan	Note	FR26/17	G Lawson
iv.	Strategic Risk Dashboard	Note	FR26/18	G Lawson

FINANCE AND RESOURCES COMMITTEE MEETING CLOSE

**Items marked '*' will be taken as read without discussion at the meeting, unless a request to open the item is made in advance to the Chair.*