

**Monday 22 February 2021
BOARD OF GOVERNORS**

A meeting of the Board of Governors will be held on **Monday 22 February 2021** at **1330-1730hrs** via **Microsoft Teams** (including videolink).

The pre-meeting session (1pm-1.30pm) will provide time to consider longer term technological/digital opportunities, and will be led by Dr Simon Corbett, IT Services Director.

AGENDA

Part I Agenda: Strategic and Policy Items for <u>discussion</u>, <u>endorsement</u> or <u>approval</u>			
Agenda Item		Item Code	UE Member/ Governor/Trustee
1.	<u>Introduction</u>		
	i. Chair's Opening	Oral Report	Dr R Blackman-Woods
	ii. Declarations of Governors' Interests	Oral Report	
	iii. Governance Effectiveness Review	Presentation	AdvanceHE
	iv. Professional Services Staff Governor Election	BG20/64	S F O'Donnell
	v. Recruitment to the Secretary to the Board post	Oral update	Dr R Blackman-Woods
2.	<u>Strategic Discussion Items</u>		
	i. Vice-Chancellor's Report	BG20/65	Prof A Wathey
	ii. 2019/20 Annual Report and Financial Statements	BG20/66	S Newitt
	iii. Amendment and waiver letter with Barclays Bank PLC	BG20/67	S Newitt
	iv. Annual Finance Return: Five Year Financial Forecasts Submission to OfS	BG20/68	S Newitt
	v. University Strategy 2018-23 Update and Performance Report	BG20/69	D Monnery
	vi. Student Recruitment Update – February 2021	BG20/70 and presentation	A Dunlop
	vii. a) NSS update b) Annual Quality and Standards Report	Presentation BG20/71	Prof P Francis
	viii. REF2021 Update and post REF Research Strategy	BG20/72	Prof T Lawson/ Prof A Wathey
	ix. Cyber Incident – Lessons Learned	Presentation	Dr S Corbett
Part II Agenda: Routine Business Items for <u>report</u>, <u>consideration</u> or <u>approval</u>			
3.	<u>Performance, Projects, Policy and Regulatory Matters</u>		
	i. Students' Union President's Report and Impact Report 2020	BG20/73	E Kabengele
	ii. Strategic Risk Register Update	BG20/74	S F O'Donnell
	iii. Final Audit Committee Annual Report	BG20/75	J Bromiley
	iv. Monthly Finance Report Period 6 2020/21	BG20/76	S Newitt
	v. OfS Compliance Update*	BG20/77	D Monnery
4.	<u>Constitutional Matters</u>		
	i. Board of Governors: 23 November 2020		
	➤ Summary Minutes	BG20/78	Dr R Blackman-Woods /S F O'Donnell
	➤ Confidential Minutes	BG20/79	
	ii. Board of Governors: 14 December 2020		
	➤ Summary Minutes	BG20/80	
	➤ Confidential Minutes	BG20/81	
	iii. Board Written Resolution:		
	➤ Audit Committee and Remuneration Committee Terms of Reference	BG20/82	