



**Monday 4 October 2021
BOARD OF GOVERNORS**

A meeting of the Board of Governors will be held on **Monday 4 October 2021** at **13.30-17.30hrs** in the **Hedley Suite, Sandyford Building**

The pre-meeting session will be extended to run from 12.00-13.00 and will be a tour of the campus, followed by lunch from 13.00 to 13.30.

AGENDA

Part I Agenda: Strategic and Policy Items for <u>discussion</u>, endorsement or <u>approval</u>			
Agenda Item		Item Code	UE Member/ Governor/Trustee
1.	<u>Introduction</u> i. Chair's Opening ii. Declarations of Governors' Interests	Oral Report Oral Report	Dr R Blackman-Woods Dr R Blackman-Woods
2.	<u>Strategic Discussion Items</u> i. Vice-Chancellor's Report ii. NSS 2021 Results and Response iii. Governance Effectiveness Review – progress report a. Staff Governor Elections 2021 b. 2021/22 Board Committee Membership and Terms of Reference c. Programme of Formative Discussions d. Academic/Corporate Governance Workshop - Scope iv. Senior Post Appointment Committee v. Carbon Management Strategy vi. University Strategy 2018-23 Update and Performance Report vii. Student Recruitment Semester 1 - Implications	BG21/01 BG21/02 BG21/03 BG21/04 BG21/05 BG21/06 BG21/07 BG21/08 BG21/09 BG21/10 BG21/11 and presentation	Prof T Lawson Prof T Lawson Dr R Blackman-Woods/ G Bailes G Bailes Prof G Marston D Monnery A Dunlop
Part II Agenda: Routine Business Items for report, consideration or approval			
3.	<u>Performance, Projects, Policy and Regulatory Matters</u> i. Students' Union President's Report ii. Monthly Finance Report Period 12 2020/21 iii. Barclays Loan Agreement Amendment iv. Banking Mandate Amendment v. Health and Safety Policy vi. Health, Safety and Wellbeing Report Q4 2020/21	BG21/12 BG21/13 BG21/14 BG21/15 BG21/16 BG21/17	G Smith S Newitt S Newitt S Newitt Prof G Marston/ J Embley Prof G Marston/ J Embley
4.	<u>Chairs' Reports</u> i. Audit Committee: 13 September 2021 ii. Employment and Finance Committee: 20 September 2021 iii. Strategic Performance Committee: 22 September 2021	BG21/18 BG21/19 BG21/20	J Bromiley H Fairfoul C Apsey
5.	<u>Constitutional Matters</u> i. Board of Governors: 28 June 2021 ➢ Summary Minutes ➢ Confidential Minutes ii. Chair's Action: Northumbria Students' Union Code of Practice iii. Summary Action List/Matters Arising iv. Nominations Committee: Minutes 20 September 2021 v. Board Annual Agenda Plan 2021/22	BG21/21 BG21/22 BG21/23 BG21/24 BG21/25 BG21/26	Dr R Blackman-Woods/ G Bailes
<i>University Executive attendees at Board to leave the Meeting.</i>			

6.	Reserved Committee Business i. 28 June 2021 Board of Governors Reserved Business Minutes ii. 13 July 2021 Remuneration Committee Minutes iii. Annual Evaluation of the Chair	BG21/27 BG21/28 BG21/29	Dr R Blackman-Woods P Judge P Judge
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