



Monday 24 February 2020
BOARD OF GOVERNORS

A meeting of the Board of Governors will be held on **Monday 24 February 2020** at **1330-1730hrs** in **Room 209, Sutherland Building, City Campus West**.

The pre-meeting session in Room 209 will take place from 1245-1330hrs (including a Working Lunch) and will be an opportunity for the Board of Governors to discuss our approach to compliance with OfS's regulatory framework.

AGENDA

Part I Agenda: Strategic and Policy Items for <u>discussion</u>, endorsement or <u>approval</u>			
Agenda Item	Item Code	UE Member/ Governor/Trustee	
1.	<u>Introduction</u>		
	i. Chair's Opening Remarks (<i>and welcome to new Governors</i>)	Oral Report	C Sayers
	ii. Declarations of Governors' Interests	Oral Report	C Sayers/ S F O'Donnell
	iii. Chair and Independent Governor Recruitment update	Oral Report	
2.	<u>Strategic Discussion Items</u>		
	i. Vice-Chancellor's Report	BG19/54	Prof A Wathey
	ii. Four key objectives for 2019/20 – Update	BG19/55	Prof A Wathey
	➤ Culture		
	➤ Student Satisfaction and Experience		
	➤ REF		
	➤ Financial sustainability		
	iii. Access and Participation Plan 2020/21 – 2024/25 Update	BG19/56	D Monnery
	iv. Sexual and racial harassment	BG19/57 <i>and presentation</i>	Prof P Francis/ J Embley
	v. Strategic projects update:		
	➤ Project Sand Lessons Learned	BG19/58 <i>and presentation</i>	Prof J Reast
	➤ Strategic Partnership with Yunnan	BG19/59	Prof S Kyffin
	vi. Strategic Risk Register 2019/20	BG19/60	S F O'Donnell
Part II Agenda: Routine Business Items for <u>report</u>, <u>consideration</u> or <u>approval</u>			
3.	<u>Performance, Projects, Policy and Regulatory Matters</u>		
	i. Student Recruitment 2019/20 Semester 2 and 2020/21	BG19/61 <i>and presentation</i>	A Dunlop
	ii. Students' Union President's Report and Impact Report 2019	BG19/62	E Kabengele
	iii. Initial IT Strategy	BG19/63	Prof J Reast/ S Corbett
	iv. Monthly Finance Report Period 6 and Q1 2019/20 Reforecast	BG19/64	S Newitt
	v. National Pay and Pensions update	Oral update	J Embley
	vi. Health, Safety and Wellbeing Q2 Report	BG19/65	Prof G Marston
	vii. Consultation: CUC Higher Education Code of Governance	BG19/66 <i>and presentation</i>	S F O'Donnell
4.	<u>Constitutional Matters</u>		
	i. Board of Governors: 18 November 2019		
	➤ Executive Summary	BG19/67	C Sayers/ S F O'Donnell
	➤ Confidential Minutes	BG19/68	S F O'Donnell
	ii. Written Resolutions		
	➤ Appointment of Chair	BG19/69	
	➤ Appointment of Independent Governors	BG19/70	
	➤ Appointment of Senior Independent Governor	BG19/71	
	iii. Summary Action List/Matters Arising	BG19/72	
	iv. Board and Committees Terms of Reference update	BG19/73	
	v. Nominations Committee: Minutes: 16 December 2019	BG19/74	
	vi. Employment and Finance Committee: Executive Summary: 20	BG19/75	
			↓ C Sayers Dr G Hillier

	January 2020 vii. Strategic Performance Committee: Executive Summary: 28 January 2020 viii. Audit Committee Executive Summary: 10 February 2020 ix. Academic Board: 29 January 2020 x. Board Annual Agenda Plan 2019/20	BG19/76 BG19/77 BG19/78 BG19/79	A Alden A Corfield Prof A Wathey S F O'Donnell
<i>University Executive attendees at Board to leave the Meeting.</i>			
5.	<u>Reserved Committee Business</u>		
	i. 18 November 2019 Board of Governors Reserved Business Minutes ii. Written Resolution: Strategic Incentive Scheme iii. Strategic Incentive Scheme iv. Annual Evaluation of the Chair of the Board of Governors	BG19/80 BG19/81 Oral Report BG19/82	C Sayers C Sayers J Embley P Judge
BOARD MEETING CLOSE			