

A meeting of the Board of Governors will be held on **Monday 22 February 2016** at **1330hrs** in Meeting Room 209, Sutherland Building, City Campus West.

The session will be preceded by a visit and presentation in Northumbria Students' Union Building at City Campus West **1130hrs** followed by a buffet lunch at 1300hrs in the Students' Union.

**Starred “\*” items on the Agenda are ‘For report/to note’ only, and will be taken as read and pass without discussion unless Governors notify the Chair and the Secretary no less than 48 hours in advance of the meeting that they wish to raise a matter on one or more the items.**

**Part I Agenda: Strategic and Policy Items for discussion, endorsement or approval**

*All Items on this Agenda are Confidential*

Agenda Item and Timings (hrs)		Item Code	Board/ UE Member
<b>1.</b> 1330	<b><u>Introduction</u></b> i. New Independent and Elected Governors: Welcome and Introduction ii. Declarations of Governors' Interests	Oral Report ↓	C Sayers/ Dr A Dawkins
<b>2.</b> 1335	<b><u>Strategic Discussion Items</u></b> i. Vice-Chancellor's Report	BG15/38	Prof A Wathey
1350	ii. Five-Year Plans for the Faculties	<i>Presentation</i> BG15/39	Prof P Francis + Executive Deans
1420	iii. Target Operating Model (TOM)	<i>Presentation</i> BG15/40	Prof P Francis/ D Monnery
1450	iv. Student Recruitment 2015/16 and Enrolment 2016/17	<i>Presentation</i>	A Dunlop/ Prof J Reast
1500	v. Financial Improvement 2015/16 and 2016/17	<i>Presentation</i> BG15/41	Prof P Francis/ C Reilly
1530	vi. Estates Development Plan	<i>Presentation</i> BG15/42	D Kent

*(Please turn over for the Part II Agenda Items)*

**Part II Agenda: Routine Business Items for report, consideration or approval**

**3. Policy, Regulation and Contracts**

1600	i. Health, Safety and Sustainability Report	BG15/43	C Reilly
	ii. Health and Safety Incident and Policy Review Update [See Part III Agenda for Health and Safety Policy]	BG15/44	↓
	iii. Outsourcing of Facilities Management Services	BG15/45	C Reilly/D Kent
	iv. Prevent Duty Progress Report and Policy Development [See Part III Agenda - Policies Requiring Approval]	BG15/46	Prof A Wathey/ Dr A Dawkins
	v. Corporate Risk Register	BG15/47	Dr A Dawkins
<b>4.</b>	<b><u>Meeting Records and Resolutions</u></b>		
1630	i. Board of Governors' Meeting: 16 November 2015		C Sayers/ Dr A Dawkins
	➤ Executive Summary	BG15/48	
	➤ Non-Confidential Minutes	BG15/48i	
	➤ Confidential and Reserved Minutes	BG15/48ii	↓
	ii. Written Resolution: 11-15 January 2016	BG15/49	
	iii. Summary Action List/Matters Arising*	BG15/50	
	iv. Board Plan 2015/16 and Q1 2016/17	BG15/51	
<b>5.</b>	<b><u>Board Committee and Panel Executive Summaries</u></b>		
	i. Students' Union President's Report	BG15/52	A Crawley
	ii. Strategic Performance Committee: 22 January 2016	BG15/53	A Serfontein
	iii. Academic Board:		Prof A Wathey
	➤ 28 October 2015	BG15/54	
	➤ 27 January 2016	BG15/54i	↓
	iv. Audit Committee: 25 January 2016	BG15/55	A Corfield
	v. Remuneration Committee: 04 February 2016	BG15/56	D Clipsham
1700 CLOSE	vi. Employment and Finance Committee: 08 February 2016	BG15/57	Dr G Hillier

Dr Adam Dawkins  
Secretary to the Board of Governors  
12 February 2016