

Agenda Item:	4ia
Document Code	SPC22/29
Category	CONFIDENTIAL
Committee:	Strategic Performance
Date:	13 April 2023

STRATEGIC PERFORMANCE COMMITTEE

**16 November 2022 in room 209, Sutherland Building, City Campus West and via Microsoft Teams
(including videolink)**

UNCONFIRMED SUMMARY MINUTES

**Contact Georgina Bailes, georgina.bailes@northumbria.ac.uk. Secretary to the Board of Governors,
with any queries about these Summary Minutes.**

Present: C Apsey (Chair), Dr R Blackman-Woods, E Collier, K Fawcett, S Haagensen, Professor A Long, H Thorne.
Apologies: S Yellowley, A Dunlop.
Secretary: G Bailes, R Elliott (Assistant Secretary).
In attendance: Professor T Lawson, D Monnery, S Newitt, Professor J Reast [SPC22/18], Professor G Wynn [SPC22/14 – SPC22/15].

MAIN ITEMS DISCUSSED/DECIDED ON AT THE MEETING

1. **Introduction**
Vice-Chancellor's Horizon Scanning [Oral Report]
The Vice-Chancellor and Chief Executive presented on sector wide matters and the implications of these for the University. The outcome of the recent Ofsted inspection of Degree Apprenticeship provision was 'reasonable progress' and a full inspection would happen within 18 months; issues identified in a subsequent Education and Skills Funding Agency audit were being addressed. The University had been awarded funding from OfS to support the development of CHASE and Northumbria had been shortlisted for 'University of the Year' in the Time Higher Education awards. The new Secretary of State for Education, Gillian Keegan, was thought likely to focus on the skills agenda. Robert Halfon had been appointed to Minister for Skills, Apprenticeships and Higher Education and George Freeman had been reappointed as Minister for Science, Research and Innovation. **The Committee noted the update.**
2. **Strategic Discussion Items**
University Strategy 2024 – 30 Development [Presentation]
The Committee considered the proposed next steps in developing the new University Strategy. A UE awayday on 9 November had begun the process of identifying themes, challenges and opportunities to be taken into account in developing the new strategy; these would be developed further at Board of Governors on 5 December and XLT on 14 December before a full discussion at the Board of Governors workshop on 28 February 2023 prior to engagement sessions with staff, students and other stakeholder groups. **The Committee noted the presentation and that a communications plan including measures to engage staff and students before the start of the consultation period in March was being developed.**

OfS Regulatory Indicators on Student Outcome and Experience for Condition of Registration B3 and Approach to TEF Submission [SPC22/14 and Presentation]
The Committee considered data which will be used to inform the assessment of providers against the revised condition of registration B3 and the Teaching Excellence Framework (TEF) indicator dashboards. All Northumbria B3 metrics were above the thresholds set with the exception of three areas of relatively minor concern which were being addressed via CPPR. TEF indicators covered a wide range of cohorts and time periods, varying by indicator and some going back over a decade and would be supported by both a provider submission and student submission. **The Committee noted that the quality of the TEF narrative statement, particularly its description of educational gain, would have a major impact on**

	<p>the overall rating, and that an external review of the draft by individuals with previous TEF Panel experience had been commissioned for December.</p>
<p>3.</p>	<p><u>Performance Monitoring</u> <u>Student Experience and Learning Outcomes – Q1 2022/23</u> [SPC22/15] The Committee considered developments relating to Student Experience and Learning Outcomes. Welcome Week had been very successful, attendance rates had increased, the new wellbeing telecentre was operating effectively, and the university’s Cost of Living Plan to assist students through the financial crisis was in place. The Committee noted the report and that the pre-enrolment programme to prepare new students for study at Northumbria was tailored to each programme, level of study, mode of study and campus, with engagement mapped to attendance and continuation. Cost of living issues impacting mature and commuter students and those with caring responsibilities had been built into the Cost of Living Plan</p> <p><u>University Strategy 2018-24 Performance Report</u> [SPC22/16] The Committee considered the performance of the University Strategy as at period 3 (31 October 2022). Performance for KPIs was five at green, two at amber and four at red; seven Business Outcomes were defined as ‘complete’, 20 were ‘on track’ and 16 had some issues that were being managed and were ‘off-track’. The Committee noted the update.</p> <p><u>League Tables Summary</u> [SPC22/17] The Committee considered the annual summary of Northumbria League Table Performance throughout 2022. Northumbria was now ranked in the top 50 for all 3 UK league tables, as well as rising in rank for the QS World University Rankings. A workplan would map out how insights generated from analysis of individual league tables would help to further develop predictive modelling to produce focused recommendations for action in the context of the delivery of the University Strategy. The Committee noted the report.</p> <p><u>Student Recruitment 2022/23 and 2023/24</u> [SPC22/17 and Presentation] The Committee received an update on student recruitment for 2022/23 and 2023/24. The Committee noted the report.</p>

Richard Elliott
Assistant Secretary to Strategic Performance Committee
November 2022