

STRATEGIC PERFORMANCE COMMITTEE

15 November 2023 in room 209, Sutherland Building and via Microsoft Teams (including videolink)

UNCONFIRMED SUMMARY MINUTES

Contact Georgina Bailes, georgina.bailes@northumbria.ac.uk. Secretary to the Board of Governors, with any queries about these Summary Minutes.

Present: Dr S Fancey (Chair), L Bird, K Fawcett [to SPC23/18], S Haagensen, Professor A Long, A Parker
 Apologies: Dr B Bartoli, Dr R Blackman-Woods
 Secretary: G Bailes, R Elliott (Assistant Secretary).
 In attendance: Professor T Lawson, D Monnery [to SPC23/18], S Newitt, C Stogden, P Thomas, Professor G Wynn [SPC23/11].

MAIN ITEMS DISCUSSED/DECIDED ON AT THE MEETING

1. **Vice-Chancellor's Horizon Scanning** [Oral Report]
 The Vice-Chancellor and Chief Executive presented on sector wide matters and the implications of these for the University. The University had been awarded funding for a UKRI Centre for Doctoral Training in Artificial Intelligence and the demolition of Lovaine Hall had started and following extensive surveys of the University Estate no issues with RAAC had been found. **The Committee noted the update, noting that there had been good engagement from staff with the new strategy development sessions, with follow-up workshops covering the feedback received and actions taken in response and that future communications would continue to highlight the engagement of all stakeholders in the new strategy. The Committee commended the successful award of funding for a Centre for Doctoral Training in Artificial Intelligence.**

2. **Strategic Discussion Items**
University Strategy 2018-24 Closure Report [SPC23/10]
 The Committee considered the University Strategy 2018-24 Closure report. Across the last two strategy periods Northumbria had successfully completed the transformation into a research intensive university with 4 of 11 KPIs rated Green, 2 Amber and 4 Red at the end of 2022/23, with one where no rating was possible due to changes in the NSS. The lessons learned from this strategy had been used to inform the development of the 2024-30 Strategy. **The Committee noted the report and that the University had changed significantly since the development and implementation of the existing strategy and its new position and profile would be reflected in the new strategy. The Committee provided feedback on the report suggesting amendments to aid clarity for presentation to Board of Governors on 27 November.**

University Strategy 2024-30 Performance Framework [SPC23/18 and Presentation]
 The Committee considered an update on the proposed University Strategy 2024-30 Performance Strategy. All measures of success used would be aligned directly to the Strategy and show what the University wanted to achieve by 2030. Once finalised the intention was for them to be embedded in planning and decision making throughout the strategy period. **The Committee noted the update and that the measures had been identified based on a set of principles which reflected the University's values; consideration would be given to what success would look like. The Committee provided detailed feedback and suggested that consideration be given to the narrative of the measures and how progress towards targets could be reported across the next strategy period.**

Student Recruitment [Presentation]
 The Committee noted an update on Student Recruitment for 2023/24 and its implications for the University.

3. **Performance Monitoring**
Student Experience and Learning Outcomes – Q1 2023/24 [SPC23/11]

The Committee considered an update on Student Experience and Learning Outcomes Q1 2023/24. Improvements to the University Welcome and Induction for new students had been made following student feedback from the previous year, a comprehensive student wellbeing telecentre service had been introduced from October 2023 which would contact all new UG and PGT students with an offer of support. Student Money Buddies and Ambassadors had been recruited to help support students with their financial wellbeing. **The Committee noted the update, noting that the mental health support available to students had been more widely promoted than previously including a presence at welcome events of all student services.**

Richard Elliott
Assistant Secretary to Strategic Performance Committee
November 2023